

## Dr.. GEORGE A MOWATT BSc, PhD, C Eng, MRINA

Executive with an extensive international oil and gas contracting background. Responsibilities have covered all activities relating to engineering, fabrication and operations. Considerable experience in starting up and developing project teams in multicultural environments.

## **KEY SKILLS**

- Proven track record of effectively managing multi-divisional operations and multiple engineering projects, establishing joint ventures, implementing and operating remote projects, and creating teams to obtain profitable business
- Strong persuasive skills, with experience in establishing successful sales strategies and negotiating contractual terms and conditions
- Experienced Consultant with Arbitration, Technical, Constructional and Contractual experience.
- Experienced Board member

#### CAREER SUMMARY

### **Technical Director Braemar Adjusting**

April 2003-Present

Non-Executive Director Braemar Adjusting; Non-Executive Director Braemar Technical Services.

- Technical Director International Loss Adjuster
- Expert Witness
- Technical Management of Claims

• Development of Risk, Appreciation, Mitigation, and Sharing, "RAMAS" procedures on behalf of a leading International loss adjuster. RAMAS provides a service to underwriters involved with major construction, Contractor all Risk, "CAR" policies.

#### Claims Addressed:

- Construction/Contractual Dispute, Expert appointed in Crane Vessel Arbitration between Contractor & Client;
- Management of Turbine Fire Damage Claim;
- Technical Overview of Arbitration Experts appointed to Major North Sea Fatigue Damage;
- Technical Input to claim re crack damage to primary jacket structure:
- Semi Submersible Drill Rig Cost estimate of damage to Drill Rig; Stage 1) Fire Damage; Stage 2) Damage as a result of collision whilst adrift;
- Technical responsibility for claim related to sponson failure;
- Expert Witness on Salvage Recovery Semi-Submersible Production Platform;
- Hurricane Katrina Damage to Fixed Platform: Technical Expert re Arbitration;
- Hurricane Katrina Damage to Floating Unit, Technical Input to Loss Adjustment & Expert Witness in Arbitration;
- Various Clients, Hurricane Rita: Technical Input to costs of Hurricane Damage;
- Various Clients, Hurricanes Gustav/Ike: Technical Input to costs of Hurricane Damage;
- Various Clients, Technical Input to Arbitration claim value:
- Technical Input to claim validity, Anchor Chain/Mooring damage:
- Jack Up Construction Dispute, Member of Arbitration Team:
- Technical Input to claim, structural vibration, turbine induced;
- Construction Dispute arising from modification to Floating Production Unit.

#### Saipem Energy International

Chairman & President, Saipem Energy International

2000-Nov 2002

• Development of global strategy to facilitate Saipem spa entry into the EPCM market. Independent Consultant: Mowatt & Associates Ltd.

April-October 2000

## Independent consultant carrying out assignments for various engineering and computing Companies:

- Kvaerner Oil and Gas
- Cap Gemini
- Saipem spa

#### Kvaerner/Humphries and Glasgow/Earl & Wright Executive Vice President, Kvaerner Oil & Gas Ltd (Turnover £600m; Staff 5,500)

- Implemented new corporate structure combining engineering, fabrication and offshore operations into one company
- Full accountability for ten major oil companies from initial market contact, through negotiation, to EPC (Engineer/Procure/Construct) completion of Capex projects
- Strategic responsibility for Russian (Sakhalin) and Iranian opportunities

#### Managing Director, Facilities Development & Engineering

- Integrated Kvaerner H&G Offshore with the Trafalgar House offshore engineering and procurement operation in the UK
- Successfully led company negotiations to win contracts for International and UK projects
- Negotiated the company's first Floating Production contract (circa £200m), Project Sponsor

## President & CEO, Kvaerner H&G Offshore Limited

(Staff 1,000)

- Mandate from corporate headquarters to return UK subsidiary to profitability
- Set new strategy/goals for the company commensurate with market objectives
- Restructured and rationalised senior management organisation to significantly reduce overheads
- Integrated Kvaerner H&G Offshore Limited with Kvaerner Earl & Wright Limited
- Established company's new office in Azerbaijan
- Implemented consistent IT engineering systems between the company and Kvaerner Engineering (Norway)

#### Senior Vice President International, Kvaerner Engineering

- Assigned to Kvaerner Engineering, Oslo, to develop international operations.
- Developed strategy for integration of recently acquired companies in order to win and execute international oil and gas projects
- Co-ordinated international operations covering USA, UK, Singapore, Malaysia and Australia
- Successfully tendered and negotiated contract for South China Sea the first fully integrated Kvaerner international project involving three separate offices

# Senior Vice President & General Manager, Kvaerner Earl & Wright Ltd 1992 (H&G / Earl & Wright purchased by Kvaerner)

General Manager, Earl & Wright Ltd (Staff 200)

- Managed financial performance, operational capability and market development of premier offshore substructure company
- Developed and managed strategy to open an Indian office
- Project Sponsor, Various Projects.

1977 – 2000 (1999 – 2000)

(1994 - 1996)

1986-1992



(1996-1998)

(1992 - 1993)



1983-1986

## **Operations Director, Earl & Wright Limited**

(Staff 250)

- Developed operational capability and marketing strategy for the re-birth of Earl & Wright as an independent company in the UK
- Built up the company from a combined US/UK team of 30 to 200 at peak
- Led technical and commercial execution of all company projects
- Developed the company's operations in Europe and Australia
- Co-ordinated engineering operations and projects between the UK office and head office in San Francisco

Senior Eng/Project Mngr, Jacket, MSF and semi submersible Projects. Constructors John Brown-Earl & Wright Ltd	1977-1983
Development Unit, Lloyds Register of Shipping	1975-1977
Design Draftsman, Swan Hunter Shipyard	1962-1975

## EDUCATION

June 1974PhD (Structural Analysis)<br/>Newcastle UniversityJune 1970BSc 1st Class Honours (Naval Architecture)Newcastle University, Faculty of Applied ScienceJune 1970Burrill Gold Medal: North East Coast Institute of Engineers & Shipbuilders

#### DIRECTORSHIPS

Braemar Adjusting Ltd	<ul> <li>– Non-Executive Director</li> </ul>
Braemar Offshore Pte	<ul> <li>Non – Executive Director</li> </ul>
Mowatt & Associates Ltd	<ul> <li>Managing Director</li> </ul>

#### PAST DIRECTORSHIPS

On Request

#### PUBLICATIONS

The Strength of Ship Structural Elements North-East Coast Institution of Engineers and Shipbuilders: Newcastle upon Tyne, 9th December 1974

Application of Strength Research to Structural Design International Conference on Steel Plated Structures, Imperial College: London, 6-9 July 1976

Allowance for Imperfections in Ship Structural Design Conference on the Influences of Residual Stresses of Mechanical Engineers: London, 14th October 1976

The Use and Potential Use of Reliability Engineering for Offshore Structures Symposium on the Use of Reliability Techniques to Improve Structural Efficiency: Royal Aeronautical Society, 28th April 1986

Deepwater Development Options for Malaysia Conference on Servicing and Supporting the Oil and Gas Industry in Malaysia: Kuala Lumpur, July 1991