

# James Taylor

## Managing Director – Construction Solutions

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### EDUCATION

BSc (Hons) Quantity Surveying

Post Graduate Diploma in  
Arbitration

### PROFESSIONAL AFFILIATIONS

Member of the Royal Institution  
of Chartered Surveyors

Fellow of the Chartered Institute  
of Arbitrators

James Taylor is a Managing Director in the Construction Solutions practice of FTI Consulting and he is based in Singapore

Mr. Taylor has extensive experience in providing commercial management and contract administration services as well as expert witness and expert adviser services, together with claims preparation and negotiation. His skills have been built on a solid foundation of more than 25 years of experience in contract administration services and quantity surveying for employers, contractors and governments in Asia and Europe.

In addition, Mr. Taylor has been appointed as both a quantum expert witness and a quantum expert adviser acting for both government and private clients on a number of occasions and has given evidence in both arbitration proceedings and in the High Court in Singapore.

Recently Mr. Taylor has been involved with providing expert witness services in an arbitration for a dam project in Asia; advising an international blue chip client on settlement of final accounts and liabilities and entitlements on project delivery; representing a major international contractor to negotiate and agree final account on a major design and build project; and providing expert witness services for a dispute involving a Japanese equipment supplier and contractor on a major power plant project in the U.S.

Previous roles include leading a team preparing for an International Chamber of Commerce arbitration involving a large international civil engineering project; providing expert adviser services for government bodies; preparing, devising and implementing risk review procedures for a large contracting organisation; drafting contract and subcontract documentation and joint venture agreements; carrying out risk analyses on tender documents; advising site teams on variations and claims strategies; preparing and negotiating extension of time and loss and expense claims; and preparation and delivery of independent expert reports.

Mr. Taylor is experienced in managing schemes in excess of US\$200 million and on re-measurement and lump sum contracts. His work has typically included providing expert witness services, quantity surveying and contract administration team management, providing strategic and commercial advice directly to client managers and directors.

### Example of Previous Work

Services generally include:

- Preparation and notification of contractual claims – linking cause and effect, ascertaining delay with planners and subsequently establishing the additional cost and EOT
- Dispute Resolution Services/Dispute Management – Conciliation, Mediation, Arbitration
- Quantum Expert Witness
- Secondments as Commercial Manager
- Formulating procurement and contract strategies

- Post contract admin including preparing contract documents, preparation of IPA, valuing variations, preparation of monthly cost reports, agreement of Final Accounts
- Preparation of Sub-Contract Work Orders/Payment of Sub-Contractors
- New and analogous rate evaluation and agreement
- Settlement of Final Accounts with both the Client and Sub-Contractors

## Professional Experience – Selected Dispute Experience

- Acting as Quantity Surveying Expert Witness on a dispute in the Singapore High Court on a Mechanical & Electrical dispute.
  - Acting as Quantity Surveying Expert Witness on power station project in United States of America.
  - Providing commercial and contractual management for major international contractor on design and build project in Singapore.
  - Providing commercial management and contractual advice to major international blue chip company on design and build project in Singapore.
  - Providing strategic advice for claims preparation for Expressway project in Vietnam.
  - Undertaking expert adviser role for Hong Kong government advising on liability and quantum on a Contractor's claim.
  - Providing strategic advice on acceleration and disruption claims for large scale commercial developments in Singapore.
  - Leading a team in the preparation of both quantum and delay analysis documents for US\$100 million ICC arbitration.
  - Preparation of Statement of Defence and Counterclaim for industrial office complex in Hong Kong.
  - Team leader for preparation of tender documents for development agreements for US\$1.7bn station and commercial development, Hong Kong.
  - Contract administration and quantity surveying management on a US\$25m industrial warehouse project in Panyu, Guangdong, PRC.
  - Preparation of loss and expense claim for US\$100m oil pipeline project in Turkey.
  - Preparation and negotiation of extension of time and loss and expense claims for US\$70m bridge in Bangladesh.
  - Acting as the employer's internal claims auditor for the new Hong Kong International Airport project.
  - Full post contract QS duties on US\$25m re-measurement contract for railway terminal extension for Hong Kong government.
  - Full QS duties from cost planning to final account for US\$18m commercial project in New Territories, Hong Kong.
  - Team leader for US\$4m term contract for laboratory furniture for a Hong Kong university.
  - Contract QS for 2 hotel development projects in Manila, Philippines.
  - Lead surveyor for US\$2.4m refurbishment of inner city estate, London, including carrying out monthly valuations, agreeing variations and negotiating final account.
  - Project surveyor for US\$4m fit out of television studios in London, carried out on a management contract basis.
- Expert Advice/Expert Witness on construction project disputes; and professional performance matters, including:*
- Quantum Expert in commercial dispute in the Singapore High Court
  - Quantum Expert in ICC arbitration for dam project in Laos.
  - Quantum Expert on a power station project in USA.

- Quantum Expert on an M&E dispute in the Singapore High Court.
- Quantum Expert on adjudication for integrated resort in Singapore.
- Quantum Expert on a private dispute in the High Court in Hong Kong.
- Quantum Expert Adviser to HKSAR Highways Department on Road Improvement Project undertaking review of Contractor's major claims, totaling approx. HK\$400million including prolongation costs, and additional cost claims.
- Leading a team in producing both quantum and delay analysis, reporting to a major international law firm for an ICC arbitration of an oil pipeline project.
- Providing support, including initial drafting of Statement of Claim, to a major international law firm for arbitration of a project in Guangdong, PRC.
- Liaising with major international law firm in pre-arbitration work for potential dispute in Lusaka, Zambia, including drafting Engineer's Decision as required under the FIDIC contract.

*Preparing, evaluating and negotiating claims for and from contractors and sub-contractors, including:*

- Acting as employer's internal claims auditor for New Hong Kong International Airport.
- Preparation and negotiation of main contractor's claims for extension of time and loss and expense for a sewage treatment project in Kuala Lumpur, Malaysia.
- Reviewing, negotiating and agreeing claim for extension of time and loss and expense for US\$2.5m project, UK.
- Review and negotiation of subcontractor's claims for Dam project, Kedah, Malaysia.

*Advising on risk analysis, procurement and contract strategy, drafting contracts including bespoke and special conditions*

- Drafting and negotiating GMP contract agreement, based on FIDIC Standard Form, for US\$130 million residential development in Macau.
- Drafting of standard form of subcontract conditions for major Japanese international contractor.

*Preparing acceleration agreements, settlement documents and recovery strategies and associated documents*

- Strategic advice for acceleration and disruption claim on two US\$100m package contracts for commercial developments in Singapore
- Negotiating and advising on supplemental agreement for US\$25m industrial warehouse project in Panyu, Guangdong, PRC.
- Preparation and negotiation of an acceleration agreement for US\$200m package of the High Speed Rail project, Taiwan.

## Professional Development

Undertaken the following professional development courses:

- Completed the College of Estate Management Diploma in Arbitration.
- Undertaken external training and accreditation by Academy of Experts to act as an expert witness.
- Other CPD events.

## Seminars and Workshops

- Mr. Taylor has presented training seminars to project managers and engineers for a major Japanese international contracting firm, covering subjects related to the implementation of the FIDIC "Red Book" form of contract.
- He has also spoken at several open invite seminars on subjects such as delay, commercial management and subcontracting.